



2023-2026 STRATEGIC PLAN CHECK IN

ABSTRACT

This strategic plan check-in summarizes Port Hardy Council's progress from 2023 to 2026, highlighting achievements in housing, recreation, partnerships, and sustainability. It identifies remaining priorities and outlines next steps to ensure continued community development and a successful transition to the next Council term.

Heather Nelson-Smith, CAO

January 2026

District of Port Hardy Strategic Plan

Social

Housing

- Poverty & Harm Reduction
- Communications
- Recreation



Housing-Create housing opportunities that support the local need for affordable housing. Council to make land available for supportive housing and create policies that support development of affordable housing options.



Poverty and Harm Reduction-Create strategies that address a healthy community for all with emphasis on the vulnerable population, youth, and seniors. This includes food security, mental health and wellbeing and access to services.



Communications and Engagement-Ensure that the District is providing communications to the community through all platforms, including web, social media, and paper.



Recreation-Ensure that there are facilities that support the North Island, including large-scale recreation facilities such as the pool and arena, outdoor recreation opportunities like trails and support recreation programming for all ages and other forms of programming that support sustainable recreation in Port Hardy.

Economic

- Community Forest
- Downtown Revitalization
- Lifestyle & Retention



Community Forest-Direct North Island Community Forest Limited Partnership to work with the communities to support increased tenure for future revenue generation.



Lifestyle and Retention-Promotion of the many services available in the community will enhance the area's livability. Port Hardy and the North Island is a great place to live, work and play.



Downtown Revitalization-Improve the downtown core to stimulate economic growth, community use and address accessibility improvements to make the Downtown a vibrant place for residents and visitors to enjoy.



Environment

- Reduce Illegal Dumping
- Water Conservation
- Carbon Neutrality



Reduce Illegal Dumping-Develop low cost initiatives to reduce the amount of dumping in our greenspaces throughout the region.



Water Conservation-Convert municipal facilities fixtures to reduce water usage. Promote education in water conservation with all users.



Carbon Neutrality-Support, where practicable, energy-efficient conversions in existing municipal facilities, new municipal buildings, and municipal fleet.



Youth Opportunities & Outreach-Provide Civics Education as required within the district schools where we can find champions to support. Promote the profession at Job Fairs and community events where youth are looking for future opportunities.



Arts & Culture-A plan will be created to showcase the history of the region with emphasis on First Nations Art, place names and honour through walking tours, brochures, and signage.



Relationship Building-Building on the North Island Indigenous history and incorporating the culture through partnerships that support, acknowledge, and foster an understanding and caring community.

Vision

"In Port Hardy, we acknowledge that we are situated on the traditional territory of the Kwakiutl people, and we honour their stewardship of these lands. Our vision is to build a thriving, diverse, and sustainable community that values cultural diversity, preserves its natural surroundings, and offers quality amenities for all ages. We are committed to creating a safe, peaceful, and environmentally conscious place that supports lifelong learning opportunities. Our mission is to foster a sense of belonging and collaboration among residents, promoting social cohesion and a shared vision for a prosperous future while working in respectful partnership with the Indigenous communities who have called this land home since time immemorial."



2023-2025 Check-in Port Hardy Strategic Plan

PURPOSE STATEMENT

The purpose of this Year 3 Strategic Plan Check-In is to reflect on the significant progress achieved during this Council term, to recognize the successes and milestones that have advanced the community of Port Hardy, and to reaffirm Council's commitment to its Strategic Vision. This review provides an opportunity to assess where meaningful outcomes have been delivered, where momentum is building, and where focused effort remains necessary. As Council enters the final year of its mandate, this check-in is intended to clarify priorities, strengthen alignment between strategy and action, and ensure that remaining objectives are positioned for completion in a way that delivers lasting value to the community and supports a strong transition into the next Council term.

MESSAGE FROM THE CAO

The last three years have been marked by significant progress and collaboration. Together, we advanced Council's priorities in recreation activities and improved barrier-free access. We expanded housing opportunities through partnerships with BC Housing. Strengthened connections with service providers—particularly via the Situation Table and Integrated Community Safety Forum, which have enhanced community well-being.

While challenges remain, including capacity constraints and the need to adapt to shifting provincial priorities, the scope of work completed reflects our unwavering commitment to building a livable, inclusive, and resilient community. Key achievements include:

- **Community Development & Housing:** Progress on private development, creation of a Development Guide, and infrastructure mapping to fill in gaps.
- **Economic Growth:** Successful Digital Business Enhancement Program, now transitioned to Community Futures, the first vibrant street market supported by REDIP funding and downtown enhancements.
- **Cultural & Social Initiatives:** Increased youth engagement, support for community-led events, and meaningful partnerships with First Nations.
- **Sustainability & Infrastructure:** New water reservoir, transition to hybrid/electric municipal vehicles, and heat pump upgrades across facilities.



Looking ahead, we remain focused on addressing infrastructure challenges, supporting the community, and fostering partnerships that strengthen our region. These efforts underscore our shared vision: a thriving, connected, and sustainable community. All while balancing the budget and planning for the future.

Council Priorities

Social

Housing
Poverty & Harm Reduction
Communications
Recreation

Housing- Create housing opportunities that support the local need for affordable housing. Council to make land available for supportive housing and create policies that support the development of affordable housing options.

Poverty and Harm Reduction- Create strategies that address a healthy community for all, with emphasis on the vulnerable population, youth, and seniors. This includes food security, mental health and wellbeing and access to services.

Communications and Engagement- Ensure that the District provides communications to the community through all platforms, including the web, social media, and print.

Recreation - Ensure some facilities support the North Island, including large-scale recreation facilities such as the pool and arena, outdoor recreation opportunities like trails, and support for recreation programming for all ages, as well as other forms of programming that support recreation in Port Hardy.

 HOUSING	 POVERTY & HARM REDUCTION	 COMMUNICATIONS	 RECREATION
ACHIEVEMENTS			
Sanala Culturally Supportive Housing Land Dedication	Situation Table	Increased engagement on Social Media	Active transportation upgrades Granville and Columbia
BC Housing Land Dedication	Integrated Community Safety Forum	Advanced to the new alerting system for emergency preparedness- Q Alert	Pool upgrades
North Island Seniors Housing Land Dedication	Sharps Dispensers in Public spaces	Online reporting of issues, comments and complaints	Enhanced recreation programming
Official Community Plan Adoption	Naloxone Training Community Open Houses	Improved Financial Software with an online billing option	Free recreation and low-cost recreation
Housing Needs Assessment	RCMP Advocacy supported an increase in staffing	District Connection newsletter	Hosted numerous events, recreation, and social events
Short-Term Vacation Rental Update	Health Advocacy – Hospital-Doctors- Nurses- Lab tech- Education	Open House to showcase municipal operations (What we do Open house)	Showcasing non-profit organizations' recreation opportunities in the Recreation Guide
Infrastructure assessments	Barrier-free recreation opportunities	Emergency Preparedness Open Houses	Skatepark Rehabilitation, Dog Park, disc golf

 HOUSING	 POVERTY & HARM REDUCTION	 COMMUNICATIONS	 RECREATION
Created an inventory of available lands for non-profit use	Funding secured to enhance shelter services at the Salvation Army	Emergency preparedness communications/personal preparedness	Parks Maintenance and Trail enhancements (bridges)
Identify lands available for the use of a new mobile home park			Active Transportation Projects to enhance walkability and traffic calming
			Accessibility plan completed (RDMW held District led)
ITEMS OUTSTANDING			
Create a business case for the District to become its own developer	Direct the development of an agriculture capability assessment	Livability Index	Work with RDMW on trails for the North Island
Develop plans for single-family dwellings and carriage homes for ease of builders in community			Work with School District 85 to create enhanced opportunities for indoor recreation usage.
			Continue to prioritize the active transportation plan.

CAO COMMENTS

We should be proud to acknowledge the significant accomplishments the Council has achieved during this period. Notably, we have made substantial progress in advancing recreation initiatives, increasing barrier-free access, and expanding housing opportunities in partnership with BC Housing. Our strengthened connections with service providers, primarily through the Situation Table and Integrated Safety Forum, have been instrumental in supporting community well-being.

At the same time, we continue to face challenges related to capacity and the need to adapt quickly to shifting provincial priorities and tight deadlines. Despite these hurdles, the amount of work completed is impressive and reflects our commitment to building a more livable, inclusive, and resilient community.

Private housing developments continue to face challenges, including high construction costs and a shortage of builders and tradespeople in the North Island. Additionally, the cost of servicing new lots can be cost-prohibitive when added to development costs. Work in 2025 to identify service locations will be completed in early 2026. This effort is expected to be supported by a submitted grant to conduct water, sewer, and storm master plans, with an announcement anticipated in early 2026. Although this will not reduce the costs of building infrastructure for developers, it will help the District better understand existing services and identify areas that require further development, providing valuable information to developers. A significant challenge in the development and building departments is the lack of awareness among developers regarding the steps and requirements to support development. To address this, the Development Guide has been created to outline procedures related to zoning, official community plan subdivision and development permits, archaeological assessments, and culturally sensitive areas.

Economic

Community Forest

Downtown Revitalization

Lifestyle & Retention

Council Priorities

Lifestyle and Retention: Promoting the many services available in the community will enhance the area's livability. Port Hardy and the North Island are great places to live, work and play.

Community Forest - Direct North Island Community Forest Limited Partnership to work with the communities to support increased tenure for future revenue generation.

Downtown Revitalization - Improve the downtown core to stimulate economic growth, community use, and address accessibility improvements to make the Downtown a vibrant place for residents and visitors to enjoy.

 COMMUNITY FOREST	 DOWNTOWN REVITALIZATION	 LIFESTYLE & RETENTION
ACHIEVEMENTS		
Ongoing municipal advocacy to increase the tenure	Digital Business Enhancement Project	Asset Management Plan
Partnerships established with First Nations, Quatsino and Kwakiutl (NICFLP)	Post CVID Economic Development Plan	Promotion of the outdoor adventure (VINT/4VI through MRDT)
	Mayor's Task Force	
	Safer Places Project	
	Street Market	
	Farmer's Market Support /Creation Station	
ITEMS OUTSTANDING		
	Waterfront enhancements and renewal around the Seagate Pier – Possible Crown acquisition to preserve walking/parking and market options	Develop an attraction package for employers to use when attracting employees to the area
	Develop way-finding signage and mapping to support services in the community	Work with other North Island agencies to support attraction campaigns, including promotional videos

CAO COMMENTS

Reflecting the District's ongoing commitment to community development and business support. Among the highlights, the Digital Business Enhancement Program (funded through the REDIP program) stands out as a significant success in 2023-2024. Through this initiative, the team conducted 25 comprehensive online audits for local businesses and created tailored digital content to enhance their web presence and marketing efforts. The transition of this program to Community Futures Mount Waddington ensures its sustainability. It enables continued support and guidance for local entrepreneurs and business owners, strengthening the North Island's overall economic fabric.



Preliminary work on the Seagate waterfront Crown Land acquisition began over this period. This included initial discussions with local First Nations to build meaningful partnerships and ensure cultural considerations are central to planning. These collaborative talks are an essential step before moving forward with a formal application to secure the property for public use. The vision is to enhance waterfront access, preserve critical walking and parking areas, and maintain the waterfront as a vibrant focal point for residents and visitors alike.

Attracting and maintaining residents remains a priority, and the District is focused on developing a comprehensive employer-attraction package, although no work has started on that project. Recent meetings with Island Health and other agencies have laid preliminary groundwork for this initiative to advance in 2026-2027, which we aim to provide employers with the tools they need to successfully recruit talent to the region. The District also continues to support regional attraction campaigns in partnership with North Island agencies, including the production of promotional videos and marketing materials.

Another ongoing achievement is the advocacy for the North Island Community Forest. Over the past decade, dedicated efforts to increase tenure have begun to yield promising results. The North Island Community Forest LP is now advancing partnerships with the Kwakiutl and Quatsino Nations, with these relationships moving to the Limited Partnership stage. The next step will bring these partnerships to the Municipal Councils as official shareholders, ensuring sustainable management and community benefit from this vital resource.

Community vibrancy is further bolstered by the success of the first evening Street Market (three more to come in 2026), made possible by REDIP program funding. This event saw excellent participation from both vendors and the public, reinforcing its place as a celebrated aspect of local economic and social life. Similarly, ongoing improvements to the Visitor Centre and park grounds are transforming downtown into a more welcoming and lively destination for both residents and tourists. These enhancements, coupled with other projects such as the Creation Station and Farmer's Market Support, are tangible demonstrations of the District's dedication to creating safer, more dynamic public spaces and fostering a sense of community pride.

Substantial private development occurred during this period, including enhancements to the Co-Op, a McDonald's, airport development, the Coast Guard Depot, business expansion on Market Street, Thunderbird Mall, and North Island Mall, reducing the number of vacant buildings. Development permits were issued for the large grey building on Granville Street and the Hospital.

Culture

Youth Outreach

Arts & Culture

Building Relationships

Council Priorities

Youth Opportunities & Outreach- Provide Civics Education as required within the District schools, where we can find champions to support. Pump up the profession at Job Fairs and community events where youth are seeking future opportunities.

Arts & Culture- Create a plan to showcase in walking tours, brochures, and signage the history of the region with emphasis on First Nations Art, place names and honour.

Relationship Building- Building on the North Island Indigenous history and incorporating the culture through partnerships that support acknowledgement and foster a community that has understanding.

 YOUTH OUTREACH	 ARTS & CULTURE	 RELATIONSHIP BUILDING
ACHIEVEMENTS		
Attended Job Fairs (annually since 2022)	Enhance services to the residents and travelling public, including events (street markets, Farmer's market), and approval of events in the community	Provided Anti Racism Training – Council/Staff
Provided training and employment to youth		Regular training amongst staff in Indigenous awareness
Scholarships		Updated Code of Conduct for staff, contractors and volunteers
ITEMS OUTSTANDING		
Development of a District-led youth civics event	Inventory areas where historic place names and installed art are represented in the signage project	Develop a policy on ongoing cultural sensitivity training for Council, staff volunteers and contractors
	Prepare an annual livability index. Consider policies and programs that can enhance the community.	

CAO COMMENTS

Significant progress has been made in advancing the Culture section of our Strategic Plan. While youth engagement remains an area for further development, we are encouraged by the steady increase in teen participation within our recreation programs, signalling positive momentum in community involvement. In addition, Council continues to foster collaborative relationships with our neighbouring nations. There has been meaningful work undertaken between the two Councils, and we acknowledge that, at times, shifting priorities and capacity constraints have required us to focus on other initiatives. We remain committed to respecting each other's timelines and look forward to building on these partnerships when the opportunity arises.

The past year has seen the Street Market's continued success, making it a highlight for residents and visitors alike. The lively atmosphere, unique local vendors, and enthusiastic participation have made it a much-anticipated community gathering. The Creation Station activities at the Farmer's Markets have also seen a notable increase, offering hands-on creative opportunities for all ages and bringing a vibrant recreational touch to Sunday events.

Our relationships are strengthened by our community neighbours. Enhancing culture through the Kwakiutl, the traditional territory in which we live, work, and play, and the Kwakwaka'wakw peoples through art installations, territorial acknowledgements, open dialogue, and partnership opportunities.

Our twinning relationship was renewed in 2024, on the 30th anniversary, to reaffirm our pledge to each other. With COVID, we had to stop our annual exchanges, but we were back travelling in 2023 to and from Numata.

We are proud to support a wide range of community-led events, including Filomi Days, the Santa Claus Parade, and the Festival of Lights. These celebrations, along with many others organized by local groups, play a vital role in fostering community spirit and connection. Our support extends to meaningful initiatives such as the Truth and Reconciliation March and the installation of banners honouring Murdered and Missing Indigenous Women and Girls, as well as Truth and Reconciliation, underscoring our commitment to awareness and healing.

In addition, we continue to provide essential support to agencies such as the Curling Club, Hardy Bay Seniors, the Legion, and the Museum through grants-in-aid and fees-for-service. These partnerships help ensure a wide array of activities and services are available, contributing to the rich tapestry of community life across the North Island.



Environment

Reduce Illegal Dumping

Water Conservation

Carbon Neutrality

Council Priorities

Reduce Illegal Dumping- Develop low-cost initiatives to reduce dumping in our green spaces throughout the region.

Water Conservation- Convert municipal facilities' fixtures to reduce water usage. Promote water conservation education to all users.

Carbon Neutrality- Support, where practicable, energy-efficient conversions in existing municipal facilities, new municipal buildings, and municipal fleet.



ILLEGAL
DUMPING



WATER
CONSERVATION



CARBON
NEUTRALITY

ACHIEVEMENTS

Spring Clean-up and Pitch In is held annually

Increased water Capacity with a new reservoir

Upgraded Building Inspector Vehicle to Hybrid and Purchased EV for Parks

Participated in numerous online and in-person water conservation

Upgraded Municipal Hall, Public Works Office, Water treatment, Sewer Treatment, Visitor Centre, Curling Club and pool areas to Heat pumps

Bear Smart Initiatives

Reusing Municipal fleet when possible (Fire Chief Vehicle)

ITEMS OUTSTANDING

Reduce illegal dumping by creating options for tipping for residents to use year-round (not just spring clean up)

Update plans for Storm, Water and Sewer Master Plans into the future

CAO COMMENTS

Reflecting a strong commitment to sustainability and innovation, achievements include increased water capacity through the construction of a new reservoir and the transition to hybrid and electric vehicles within the municipal fleet, such as the upgraded Building Inspector vehicle and a new EV for Parks. These initiatives contribute to reduced emissions and improved energy efficiency.

The completion of heat pump upgrades in key municipal facilities—including the Municipal Hall, Public Works Office, Water Treatment, Sewer Treatment, Visitor Centre, Curling Club, and pool areas—demonstrates ongoing dedication to energy conservation and climate action. Additionally, efforts to reuse municipal fleet vehicles, such as the Fire Chief’s vehicle, underline a practical approach to sustainability.

The District has been upgrading street lighting to LED to help reduce costs and improve visibility for pedestrians and drivers. Water fountains have been installed to enhance access to our fresh, clean water and to decrease reliance on water bottles, thereby reducing waste.

While these accomplishments highlight the municipality’s proactive stance, items such as reducing illegal dumping through expanded tipping options and updating master plans for storm, water, and sewer systems remain outstanding. Continued focus on these areas will ensure that the environmental goals outlined in the Strategic Plan are fully realized.



Additional Notable achievements in the last three years

Centrifuge Upgrade	Visit Port Hardy Centre Operations change to Historical Society	Operational Services Review
Fire Department Work Plan	Fire Chief added as employee -Transition to full-time in 2026	Community to Community Forum with the Kwakiutl First Nation
Community to Community Forum with the Gwa'sala-'Nakwaxda'xw First Nations	Staff engagement surveys show an increase in employee satisfaction	Hired a contract project manager
Accessibility Plan with the Regional District of Mount Waddington	Dog Park officially created (more work coming)	A new Carrot
Benches in Stink Creek Park	Welcome Figure at the Visitor Centre	Trees along Douglas and Granville
Housing Needs Assessment	Volunteer Appreciation Breakfasts (3 years)	Received Willis Award for Strategic Plan
Multiple advancements in education for staff and Council	Hosted Port Hardy Secondary School at the Public Works Yard for Public Works Week	Hosted our Numata Delegation (Sister City)
Exchanged to Numata for the 30 th Anniversary of Twinning	Received the Public Works Association Award for Utility Education	Hosted the annual New Year's Eve Party!
Councillor Tidbury received an award from UBCM for over 25 years of Public Service	Filomi Days float award winners (Recreation)	Fall, Fair Booth Winners
Assisted in organizing the decolonizing addictions conference in 2024	Saw a change in local, federal, and provincial leadership	Had some fun
Coffee with the Mayor monthly	Van Isle 360 hosts	Fire Department Training facility
Competed in Hockeyville		



Advocacy

From 2023 to 2025, Port Hardy Council actively engaged in provincial advocacy by participating annually at the Union of British Columbia Municipalities (UBCM) conventions. Council members met with Cabinet Ministers and senior officials to advance priorities critical to the North Island's well-being, focusing on healthcare, infrastructure, public safety, economic development, and community resilience.

Key Meetings and Advocacy Topics

Healthcare & Emergency Services

- Multiple meetings with the Minister of Health focused on restoring 24/7 emergency room service at Port Hardy Hospital, recruiting medical staff, and extending ER hours. Council advocated for continued helicopter and ambulance services, and the Ministry committed to a regional healthcare plan and improved staffing models.
- Collaboration with the Salvation Army led to expanded sobering and assessment beds, and the adoption of the 'Hub' scheduling model improved healthcare delivery across the North Island.



Public Safety & RCMP Resources

- Meetings with the Ministry of Public Safety and Solicitor General addressed rising crime rates, RCMP staffing, and the need for surge capacity through the Provincial Support Team. Council advocated for improved Crown prosecutor facilities and additional law enforcement resources, resulting in increased RCMP personnel and support for the Mental Health Car initiative.

Youth & Social Services

- Council met with the Ministry of Children and Family Development to advocate for a youth shelter, emphasizing the need for temporary housing, healthcare, and life skills training for vulnerable youth.
- Support for recreation programming for youth was discussed with the Ministry of Municipal Affairs, highlighting the importance of sustained funding for free and accessible activities.

Economic Development, Infrastructure & Industry

- Advocacy for the continuation of the Growing Communities Fund enabled key projects such as water reservoir upgrades, pool rehabilitation, and skatepark completion. Council pressed for flexible grant systems to address the unique challenges of remote communities.
- Meetings with the Minister of Mines focused on supporting local mining exploration, particularly the Norisle Copper and Gold project, and ensuring adequate infrastructure for future development.
- Council engaged the Minister of Agriculture and Food to support the aquaculture industry, emphasizing balanced, science-based policy and the need for a local CFIA inspector to unlock seafood export potential. Blue Economy opportunities in shellfish and seaweed farming were also discussed.

Forestry & Community Forest Partnerships

- Council advocated for increased forest tenure and the expansion of the Community Forest partnership, adding Quatsino and Kwakiutl Nations as partners. The Community Forest has contributed over \$6 million to local initiatives, and the Council called for more consistent forestry regulations to reduce administrative barriers.

Heritage, Housing & Downtown Revitalization

- Port Hardy led a successful resolution to streamline the archaeological permitting process under the Heritage Conservation Act, aiming to reduce delays for community projects.
- Council advocated for the re-establishment of the Downtown Revitalization Grant Program and amendments to the Homeowner Protection Act to stimulate housing development in rural communities.

Education & Workforce Development

- Meetings with the Minister of Post-Secondary Education focused on restoring base funding for North Island College's local campus, addressing the impact of grant-based models on local training opportunities and workforce shortages.

Connectivity & Transportation

- The lack of cellular coverage along Highway 19 was raised with the Ministry of Citizens' Services, with Council advocating for provincial support to install cellular infrastructure for improved emergency response and safety.
- Shuttle services and travel programs were implemented to facilitate patient and staff movement between Port Hardy and the Comox Valley.

Resolutions and Endorsements

- Council endorsed resolutions on downtown revitalization, reviewing the Homeowner Protection Act, and improving the archaeological permitting process. These efforts aimed to stimulate economic growth, support housing development, and protect cultural heritage while enabling timely community progress.

Outcomes

- Extension and expansion of healthcare and social services
- Increased RCMP staffing and mental health resources
- Secured major infrastructure and recreation grants
- Advanced economic development in aquaculture, mining, and forestry
- Led provincial resolutions to streamline heritage and housing processes
- Supported local education, poverty reduction, and community safety initiatives

Through persistent advocacy and direct engagement with provincial leaders, Port Hardy Council has strengthened relationships, secured vital resources, and advanced strategic priorities to benefit residents and the broader North Island region.

How We Support Community Organizations

FINANCIALLY

Over the three years, the District Council has also provided funding to community groups to support their commitment to the community. Here is a list of the organizations and the funding given to support both service delivery for the municipality, such as the Visitor Centre and the Curling Club, and other groups that contribute to the community.

Organization	2023	2024	2025
Hardy Bay Seniors Citizens' Society	10,500	10,500	10,500
Concert Society	2,000	2,000	3,000
North Island Farmers' & Artisans' Market	340	500	500
Filomi Days	16,000	16,000	16,000
Visitor Centre (Chamber of Commerce)	60,724	0	0
Visitor Centre (Port Hardy Heritage Society)		60,724	64,890
Port Hardy Heritage Society Museum	52,115	54,220	54,060
Wounded Warriors	1,000	1,000	1,500
NI 2023 Loggers Golf Tournament	250	250	250
Rotary Auction	250	250	250
North Vancouver Island Salmon Enhancement	2,000	0	0
Local Sporting	1,200	2,000	1,000
Community Spirit scholarship	1,000	1,000	1,500
Suicide Awareness 10k walk	0	250	0
North Island Crisis and Counselling Centre	0	275	200
Missoula Children's Theatre	0	250	0
Fort Rupert Curling Club	0	7,000	7,000
Decolonizing Addictions Conference	0	2,000	0
Port Hardy Legion	0	0	8,800
North Vancouver Island PCI Health Society	0	0	450
Seven Hills Golf and Country Club	0	0	211

In addition to financial contributions, the Council supports other community initiatives by approving the use of District properties. These include road closures and equipment supply (excluding Filomi Days, which is covered in the budget), as well as events such as the Festival of Lights, Santa Parades, Truth and Reconciliation marches, the Rotary Christmas Cheer float, and the March for Missing and Murdered Indigenous Women and Girls.

Grants

This is where we can excel in gaining additional funding to support infrastructure projects in Port Hardy. Over the past three years, we have applied for numerous grants and received about 95% of them. In three years, the District has been thriving in obtaining approximately \$5.7 million in grant proceeds.

Grant	Amount
Canada Day 2023-2024-2025	15,000
Family Day 2023-2024-2025	3,000
Vision Zero Traffic Speed Readers	14,850
Vision Zero Seaview Drive Improvements at Eagle view	4,600
ICBC LED Light Conversion	30,900
BC River's Day	300
UBCM C2C Funding for Council-to-Council meetings	15,000
UBCM Community Emergency Funding Fire training facility	60,000
Port Hardy Hospital Auxiliary fire funding for training facility	30,000
UBCM Fire smart Funding wildfire protection plan	30,000
ICET Thrive Visitor Centre enhancements	48,000
ICET Rural Advisory Economic Development Officers	150,000
PLAN H Healthy Communities	15,000
ICET Capacity Funding: Alternative Power Supply Report	30,000
Regional District of Mount Waddington Pool support	175,000
REDIP digital enhancement, market support, and various community initiatives	96,995
Tourism Dependent Communities, Visitor Washrooms, and interior works at VIC	320,000
UBCM Strengthening community Support Salvation Army bed and hours	221,961
Wild Safe BC Coordinator	8,000
UBCM EOC Supplies and training	30,000
UBCM ESS Supplies and Training	30,000
UBCM Community Emergency Funding Fire Training	40,000
UBCM Fire smart Funding Coordinator	150,000
BC Active transportation Granville	220,000
BC Active Transportation Columbia Street	180,000
BC Hydro Regreening	6,000
Climate Action Funding	160,000
Housing Capacity funding, housing needs, infrastructure identification, OCP	167,000
Community Works Fund Gas Tax	750,000
Emergency Disaster Management funding	40,000
Growing Communities Fund – Reservoir, Pool and Skatepark	1,900,000
BHP Grant Pool Donation	250,000
BC Active Living – Free recreation programs	40,000
Destination BC – Visitor Services Annual	75,000
UBCM Next Gen 911 fire department CAD upgrades	73,000

Grant	Amount
Province of BC Situation Table	40,000
Vision Zero Granville 4-way intersection at Douglas review	16,000
Island Health Youth Resilience – Youth Programming	5,000
UBCM Asset Management Plan	25,000
REDIP 3 Mural, Street Market, Wayfinding Signage	230,000

Conclusion

Over the past three years, Port Hardy Council has demonstrated a steady commitment to advancing the community's strategic vision through collaborative leadership, targeted advocacy, and meaningful partnerships. By engaging directly with provincial leaders at the UBCM conventions, Council has secured vital resources, influenced policy changes, and addressed the unique challenges facing the North Island. Achievements in healthcare, public safety, infrastructure, economic development, and community well-being reflect a proactive approach to building a resilient and inclusive community.

While significant progress has been made, Council recognizes that ongoing challenges—such as capacity constraints, evolving provincial priorities, and the need for further development in youth engagement, housing, and environmental stewardship—require continued focus and adaptability. The strategic priorities and advocacy efforts outlined in this report provide a strong foundation for future growth and a successful transition into the next Council term.

As Port Hardy moves forward, Council and staff remain dedicated to transparent communication, effective implementation of remaining objectives, and ongoing measurement of outcomes. Together, these efforts will ensure that Port Hardy continues to thrive as a safe, vibrant, and connected community for all residents.